

MENTAL HEALTH & DEVELOPMENTAL SERVICES

DESCRIPTION

The Department of Mental Health, Developmental, and Substance Use Disorder Services (MH/DS/SUD) provides community-based mental health, developmental, substance use, prevention, and early intervention services to the residents of Henrico, Charles City, and New Kent Counties, under the direction of the Henrico Area Mental Health & Developmental Services Board. The vision of the Department is:

We strive for inclusive, healthy, safe communities where individuals and families live meaningful lives.

The vision is carried out through a wide range of emergency, inpatient, outpatient, case management, day support, assertive community intervention, residential, prevention, jail based, and early intervention services.

OBJECTIVES

- To provide emergency services 24 hours per day, seven days a week.
- To link people to protective inpatient services for individuals who are dangerous to themselves or to others or unable to care for themselves.
- To provide outpatient psychotherapy and related services to adults, youth and their families.
- To provide early intervention for infants and toddlers experiencing significant developmental delay.
- To provide ongoing support and treatment services to individuals with long-term mental illness, including case management, psychiatric treatment, crisis intervention, residential and day support services.

FISCAL YEAR 2024 SUMMARY

Annual Fiscal Plan

Description	FY22 Actual	FY23 Original	FY24 Proposed	Change 23 to 24
Personnel	\$ 32,166,869	\$ 36,845,146	\$ 42,446,360	15.2%
Operation	6,735,655	9,461,472	9,648,428	2.0%
Capital	358,657	0	0	0.0%
Total	<u>\$ 39,261,181</u>	<u>\$ 46,306,618</u>	<u>\$ 52,094,788</u>	<u>12.5%</u>
Personnel Complement*	216	219	219	0

* - Three positions were approved in the FY23 budget to assist with efforts to prevent youth violence.

One vacant position was transferred from the Department's complement to Police to become a School Resource Officer.

A Director of Substance Use Disorder Services position is proposed in the FY24 budget.

Personnel Complement totals above do not include 190 Complement III positions.

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PERFORMANCE MEASURES

Performance Measures				
	FY22	FY23	FY24	Change 23 to 24
Workload Measures				
Individuals Served - MH/DS	9,175	9,200	9,500	300
Individuals Served - Mental Health	6,650	6,650	6,650	0
Individuals Served - Developmental	1,522	1,522	1,550	28
Individuals Served - Substance Abuse	595	700	800	100
Individuals Served - Early Intervention	1,110	1,110	1,200	90
Jail Inmates Served	1,679	1,700	1,700	0
Emergency Psychiatric Hosp. Screenings	1,506	1,500	1,400	(100)
Same Day Access Assessments	2,333	2,500	2,500	0
Integrated Primary Healthcare Encounters	1,266	1,200	1,300	100
Psychiatry Services	1,690	1,700	1,800	100

OBJECTIVES (CONTINUED)

- To provide case management, outpatient psychotherapy, in-home intervention and related services to children and their families.
- To provide medication assisted treatment to the chemically dependent.
- To provide outpatient treatment to adults and adolescents abusing alcohol and drugs.
- To provide evidence-based prevention services to youth and their families to prevent mental health problems, substance abuse and delinquency.
- To provide case management to individuals with developmental disabilities.
- To provide ongoing supportive services to individuals with intellectual disabilities, including residential, day support, employment or vocational, and case management services.
- To provide same day access where individuals seeking services walk in and receive an assessment by a licensed clinician.
- To provide primary health screening, monitoring and coordination of care.
- To meet all code requirements relating to emergency custody, temporary detention, involuntary commitment and mandatory outpatient treatment.

BUDGET HIGHLIGHTS

The State Department of Behavioral Health and Developmental Services (DBHDS) has identified four priority population groups for the Community Services Board system. MH/DS/SUD spends the majority of its funding serving these groups, which are: those with serious mental illness, those with developmental disabilities, those with

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substance use disorders, and children and youth. Services to these priority populations are delivered directly by MH/DS/SUD and/or contracted through private vendors.

Each of these priority groups requires a continuum of care in order to achieve a better quality of life and avoid more costly services. The continuum of care for these populations may include psychiatric services, vocational or day support programs, intensive case management, outpatient care, housing, transportation, or inpatient care.

The Department's budget is divided into areas that mirror these priority groups. In Mental Health Services, persons with general mental health problems and those ordered by the courts and other correctional agencies for evaluation/treatment are also served in addition to those with serious mental illness.

Services in support of other county agencies are among the important contributions of this Department. These include services to Public Safety (Police, Fire, Sheriff, and Juvenile Detention) and on-site services to the Juvenile Court. Emergency Services are available to all residents of the three counties on a 7-day a week, 24-hour per day basis. The Emergency Services Program works closely with public safety personnel to address community safety issues. This division continues to train first responders in the Crisis Intervention Team (CIT) model and the Crisis Receiving Center at Parham Doctors Hospital operates 24 hours per day. Mental health and substance use disorder services are provided in both Henrico jail facilities and both detention facilities. The Department also provides extensive evaluations to local courts.

The Administrative Services section supports the Executive Director's office, the information systems, and the general business functions of the Department. The Department operates a large wide area network on which resides a client data and billing system in addition to general office software. Administrative Services includes office support staff at various locations, facilities management for 17 facilities, medical records management, quality assurance, human resources and financial management.

Sheltered Employment enables individuals with intellectual disabilities to work at jobs outside of their home and earn wages. This section operates Cypress Enterprises and Hermitage Enterprises.

REVENUE HIGHLIGHTS

Fee revenue has been budgeted at \$13,981,005 for FY24, a 19.2% increase. Medicaid revenue increases \$2,184,900 due to rate increases for case management services and waiver services. Self-pay and insurance revenue is anticipated to increase \$65,700 primarily in outpatient services to youth and adults.

State performance contract revenue for FY24 is projected to be \$8,947,370, a 4.1% increase compared with FY23. Increases include STEP-VA (the Department of Behavioral Health and Developmental Services System Transformation Excellence and Performance Initiative) Ancillary \$80,000 and a cost-of-living increase being received in FY24 of \$272,956.

Federal Performance Contract revenue for FY24 is projected to remain the same as the FY23 approved budget.

Other State Fees are projected to increase 13.2% to \$596,524 in FY24, primarily due to an anticipated increase in payments for employment services funded by the Department of Aging and Rehabilitative Services.

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Sheltered Employment revenue and expenditures are projected to be \$100,000 for FY24, 33.3% lower than FY23, to reflect the planned program transition away from sheltered workshop to community engagement.

The FY24 budget request includes a General Fund transfer of \$21,065,137. The contribution is a 9.3% increase over FY23 funding levels. The Henrico contribution represents 40.4% of MH/DS/SA funding. In addition, a use of \$1,147,995 in fund balance is also budgeted for this department.

A reserve of \$800,000 has been budgeted to cover anticipated grant funding. Funds from this reserve will only be appropriated when the funds are received and approved by the Office of Management and Budget.

EXPENDITURE HIGHLIGHTS

The department's requested budget of \$52,094,788 is a 12.5% increase over the FY23 approved budget.

Personnel requirements are \$42,446,360, or 81.5%, of the total FY24 budget. Personnel increased \$5,601,214, or 15.2%, over the FY23 budget due to an 8.2% wage scale adjustment, the regrading of several classes of the department's positions, and the addition of the positions noted below. The agency added six complement III full time positions since the FY23 approved budget. The new positions are: an institutional physician and three case managers funded by fees and a case manager funded by a Virginia Housing grant. One nurse practitioner position was added and another was converted from a part-time position into a full-time position to meet increased needs in the jails, funded by a contract with the Sheriff. The regrades of case managers, clinicians, training assistants, therapists, clinical supervisors and program managers during FY23 are reflected in the FY24 budget.

A Director of Substance Use Disorder Services position will be added to the Department's complement. In the FY24 budget. The costs for that position are reflected in the narrative for the Opioid Abatement Authority, found elsewhere in this document.

Operating expenses are \$9,648,428, or 18.5% of the total FY24 budget request. The request for rent of facilities is \$757,927, increasing \$45,307, or 6.4%, from the approved FY23 budget.

DAY SUPPORT SERVICES

Over the past twenty-six years, the County of Henrico has provided additional funding to Mental Health and Developmental Services Day Support programs to ensure that individuals who graduate from special education programs and other adults living in the community who need day support services will be served immediately upon completion of high school.

In FY24 it is anticipated that approximately one individual with intellectual disabilities, graduating from high school, will need the day support program. The cost of services for this graduate will be absorbed within the current day support budget.

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What follows is a list of additional funding received in prior years.

FY2023-24	Fully Funded
FY2022-23	Fully Funded
FY2021-22	Fully Funded
FY2020-21	\$25,850
FY2018-19	\$199,953
FY2017-18	Fully Funded
FY2016-17	\$34,000
FY2015-16	Fully Funded
FY2014-15	\$92,574
FY2013-14	\$125,435
FY2012-13	(\$100,000)
FY2011-12	\$21,130
FY2010-11	\$226,376
FY2009-10	\$126,650
FY2008-09	\$214,800
FY2007-08	\$147,000
FY2006-07	\$167,000
FY2005-06	Fully Funded
FY2004-05	\$199,000
FY2003-04	\$253,330
FY2002-03	\$192,935
FY2001-02	\$172,110
FY2000-01	\$200,790
FY1999-00	\$172,110



**Department Operating Budget
Henrico County, Virginia
FY 2023-24
MENTAL HEALTH**

Account Description	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50100 Full-Time Salaries and Wages - Regular	22,434,296	25,728,372	30,070,803	4,342,431	16.9%
50101 Full-Time Salaries and Wages - Overtime	107,040	40,856	40,856	0	0.0%
50102 Part-Time Salaries and Wages- Regular	328,089	559,003	618,518	59,515	10.6%
50103 Part-Time Salaries and Wages- Overtime	5,199	0	0	0	0.0%
50104 Temporary Salaries and Wages - Regular	702,815	879,703	839,643	-40,060	-4.6%
50108 Hybrid Disability Prgm (Prev Wage Adj)	95,646	56,243	56,243	0	0.0%
50109 Vacancy Savings	0	-1,017,171	-1,178,207	-161,036	-15.8%
50110 FICA	1,702,644	2,035,491	2,415,091	379,600	18.6%
50111 Retirement VRS	3,233,045	4,252,900	4,970,705	717,805	16.9%
50112 Hospital/Medical Plans	3,255,245	3,949,552	4,191,718	242,166	6.1%
50113 Group Insurance - Life (VRS)	297,486	360,197	420,990	60,793	16.9%
50114 Unemployment Insurance	5,364	0	0	0	0.0%
50200 Medical Services	936,814	495,296	504,688	9,392	1.9%
50203 Management Consulting	17,600	35,611	36,135	524	1.5%
50206 Hospitalization - Public and Private Institution	102,828	500,000	500,000	0	0.0%
50209 Other Professional Services	98,389	136,963	123,699	-13,264	-9.7%
50210 Maintenance and Repairs	127,005	85,118	79,520	-5,598	-6.6%
50211 Maintenance Service Contracts	64,662	305,319	305,990	671	0.2%
50220 Lease/Rent Of Equipment	37,356	38,813	40,299	1,486	3.8%
50221 Lease/Rent Of Buildings	726,372	712,620	757,927	45,307	6.4%
50240 Printing and Binding	6,979	12,510	12,560	50	0.4%
50250 Advertising	953	2,600	2,450	-150	-5.8%
50265 Field Trips	8,100	9,981	9,167	-814	-8.2%
50270 Other Contractual Services	1,605,846	2,600,754	2,621,204	20,450	0.8%
50280 Janitorial	59,742	76,816	77,272	456	0.6%
50285 Landscaping	52,587	56,209	57,598	1,389	2.5%

Account Description	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50286 Weed and Pest Control	8,387	10,547	10,506	-41	-0.4%
50310 Automotive/Motor Pool	346,596	352,539	367,361	14,822	4.2%
50400 Electric Services	215,756	211,392	230,860	19,468	9.2%
50401 Heating Services	48,786	48,956	51,652	2,696	5.5%
50402 Water Service	12,669	11,821	13,949	2,128	18.0%
50403 Sewer Service	14,172	12,752	15,607	2,855	22.4%
50404 Refuse Service	8,581	8,717	16,211	7,494	86.0%
50410 Postal Services	27,987	33,753	33,903	150	0.4%
50411 Messenger Services	293	425	475	50	11.8%
50412 Telecommunications	451,872	383,478	463,589	80,111	20.9%
50430 Mileage	27,019	66,496	72,144	5,648	8.5%
50431 Education and Training	35,277	48,764	64,865	16,101	33.0%
50450 Dues And Association Memberships	25,207	31,789	31,989	200	0.6%
50459 Other Charges Miscellaneous	3,737	825	850	25	3.0%
50500 Office Supplies	53,297	67,618	65,338	-2,280	-3.4%
50501 Food Supplies and Food Service Supplies	144,178	165,900	172,852	6,952	4.2%
50503 Medical and Laboratory Supplies	80,067	84,524	88,877	4,353	5.2%
50504 Laundry, Housekeeping, and Janitorial Supplies	25,164	27,650	27,800	150	0.5%
50505 Linen Supplies	112	1,750	1,650	-100	-5.7%
50512 Books and Subscriptions	6,750	6,895	6,955	60	0.9%
50513 Educational and Recreational Supplies	29,899	16,050	16,714	664	4.1%
50514 Other Operating Supplies	26,491	41,658	39,808	-1,850	-4.4%
50521 Computer Software	120,940	85,209	103,512	18,303	21.5%
50640 MH/DS Client Assistance	171,946	144,822	133,315	-11,507	-7.9%
50641 MH/DS Subsidy	257,254	452,423	444,829	-7,594	-1.7%
50642 MH/DS SA Residential Stays	36,765	56,948	56,948	0	0.0%
50643 MH/DS Structured Summer Placements for Kids	2,170	2,995	2,995	0	0.0%
50644 MH/DS OBRA	35,642	0	0	0	0.0%
50645 MH/DS Day Support	856,864	2,098,596	2,098,596	0	0.0%

Account Description	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50646 MH/DS Consumer Support Funds	20,225	45,404	45,404	0	0.0%
50648 MH/DS Respite	14,715	22,000	22,000	0	0.0%
50649 MH/DS Client Activity	2,206	4,600	6,665	2,065	44.9%
50650 MH/DS Detox	3,542	5,000	5,000	0	0.0%
50651 MH/DS Meth Treatment	2,016	14,406	14,406	0	0.0%
50805 Computer Equipment-New \$10,000 and Over	178,234	0	0	0	0.0%
50811 Machinery and Equipment-New Less Than \$10,000	25,357	0	0	0	0.0%
50812 Furniture and Fixtures-New Less Than \$10,000	17,775	0	0	0	0.0%
50813 Telecommunications Equipment-New Less Than \$10,000	2,134	0	0	0	0.0%
50815 Computer Equipment-New Less Than \$10,000	59,170	0	0	0	0.0%
50831 Machinery and Equipment-Replacement Less Than \$10,000	6,400	0	0	0	0.0%
50832 Furniture and Fixtures-Replacement Less Than \$10,000	27,853	0	0	0	0.0%
50833 Telecommunications Equipment – Replacement Less Than \$10,000	315	0	0	0	0.0%
50835 Computer Equipment-Replacement Less Than \$10,000	41,419	0	0	0	0.0%
50913 Payroll Offset for Inter-Departmental Services Rendered	-226,160	-173,840	-207,706	-33,866	-19.5%
Total Department	39,261,181	46,306,618	52,094,788	5,788,170	12.5%



**Operating Line Item Budget By Cost Center
Henrico County, Virginia
FY2023-24
MENTAL HEALTH**

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
26101 Clinical Director					
50100 Full-Time Salaries and Wages - Regular	119,781	131,404	156,250	24,846	18.9%
50109 Vacancy Savings	0	-4,951	-6,122	-1,171	-23.7%
50110 FICA	8,560	10,052	11,953	1,901	18.9%
50111 Retirement VRS	17,350	21,721	25,828	4,107	18.9%
50112 Hospital/Medical Plans	10,207	10,232	10,748	516	5.0%
50113 Group Insurance - Life (VRS)	1,610	1,840	2,188	348	18.9%
50203 Management Consulting	0	5,000	5,000	0	0.0%
50412 Telecommunications	583	600	600	0	0.0%
50430 Mileage	672	500	700	200	40.0%
50431 Education and Training	1,247	2,000	2,000	0	0.0%
50501 Food Supplies and Food Service Supplies	175	100	100	0	0.0%
50512 Books and Subscriptions	0	200	200	0	0.0%
50514 Other Operating Supplies	34	100	100	0	0.0%
50640 MH/DS Client Assistance	6,553	0	0	0	0.0%
Total Cost Center	166,772	178,798	209,545	30,747	17.2%
26102 LTMI Services					
50100 Full-Time Salaries and Wages - Regular	3,346,488	4,288,729	4,820,999	532,270	12.4%
50101 Full-Time Salaries and Wages - Overtime	8,842	0	0	0	0.0%
50104 Temporary Salaries and Wages - Regular	78,470	125,103	125,103	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	14,957	0	0	0	0.0%
50109 Vacancy Savings	0	-175,229	-188,891	-13,662	-7.8%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50110 FICA	256,719	337,658	378,377	40,719	12.1%
50111 Retirement VRS	484,142	708,927	796,911	87,984	12.4%
50112 Hospital/Medical Plans	448,061	670,707	681,423	10,716	1.6%
50113 Group Insurance - Life (VRS)	44,339	60,042	67,494	7,452	12.4%
50200 Medical Services	104,977	0	0	0	0.0%
50209 Other Professional Services	17,688	30,556	27,540	-3,016	-9.9%
50240 Printing and Binding	25	800	800	0	0.0%
50270 Other Contractual Services	2,247	500	500	0	0.0%
50310 Automotive/Motor Pool	59,295	20,596	21,614	1,018	4.9%
50412 Telecommunications	39,273	43,344	44,772	1,428	3.3%
50430 Mileage	1,504	3,781	2,156	-1,625	-43.0%
50431 Education and Training	1,907	7,050	6,705	-345	-4.9%
50450 Dues And Association Memberships	50	50	50	0	0.0%
50500 Office Supplies	252	1,050	1,050	0	0.0%
50501 Food Supplies and Food Service Supplies	2,434	3,500	3,500	0	0.0%
50503 Medical and Laboratory Supplies	12,166	7,000	7,210	210	3.0%
50512 Books and Subscriptions	69	300	300	0	0.0%
50514 Other Operating Supplies	541	1,575	1,600	25	1.6%
50640 MH/DS Client Assistance	63,520	102,624	91,117	-11,507	-11.2%
50641 MH/DS Subsidy	237,142	427,804	424,804	-3,000	-0.7%
50649 MH/DS Client Activity	825	1,000	3,000	2,000	200.0%
50815 Computer Equipment-New Less Than \$10,000	3,804	0	0	0	0.0%
50833 Telecommunications Equipment – Replacement Less Than \$10,000	100	0	0	0	0.0%
Total Cost Center	5,229,837	6,667,467	7,318,134	650,667	9.8%

26103 Youth and Family

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50100 Full-Time Salaries and Wages - Regular	1,714,059	2,020,082	2,448,567	428,485	21.2%
50104 Temporary Salaries and Wages - Regular	2,898	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	11,283	0	0	0	0.0%
50109 Vacancy Savings	0	-74,145	-95,937	-21,792	-29.4%
50110 FICA	123,563	154,536	187,315	32,779	21.2%
50111 Retirement VRS	249,822	333,920	404,748	70,828	21.2%
50112 Hospital/Medical Plans	271,498	306,960	322,440	15,480	5.0%
50113 Group Insurance - Life (VRS)	23,052	28,281	34,280	5,999	21.2%
50203 Management Consulting	17,600	20,100	20,100	0	0.0%
50209 Other Professional Services	17,493	23,614	25,122	1,508	6.4%
50240 Printing and Binding	123	585	585	0	0.0%
50265 Field Trips	0	200	200	0	0.0%
50270 Other Contractual Services	0	250	250	0	0.0%
50310 Automotive/Motor Pool	0	3,027	3,657	630	20.8%
50412 Telecommunications	13,403	14,148	13,860	-288	-2.0%
50430 Mileage	1,966	6,399	6,399	0	0.0%
50431 Education and Training	3,652	5,900	10,150	4,250	72.0%
50459 Other Charges Miscellaneous	0	400	400	0	0.0%
50500 Office Supplies	0	100	100	0	0.0%
50501 Food Supplies and Food Service Supplies	1,365	3,560	3,575	15	0.4%
50503 Medical and Laboratory Supplies	3,347	450	3,950	3,500	777.8%
50512 Books and Subscriptions	84	675	675	0	0.0%
50513 Educational and Recreational Supplies	941	3,250	3,250	0	0.0%
50514 Other Operating Supplies	507	850	850	0	0.0%
50521 Computer Software	0	183	183	0	0.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50640 MH/DS Client Assistance	0	2,050	2,050	0	0.0%
50643 MH/DS Structured Summer Placements for Kids	2,170	2,995	2,995	0	0.0%
50815 Computer Equipment-New Less Than \$10,000	3,804	0	0	0	0.0%
Total Cost Center	2,462,630	2,858,370	3,399,764	541,394	18.9%
26104 Prevention Services					
50100 Full-Time Salaries and Wages - Regular	441,760	592,783	666,142	73,359	12.4%
50104 Temporary Salaries and Wages - Regular	19,829	23,956	23,956	0	0.0%
50109 Vacancy Savings	0	-20,629	-26,100	-5,471	-26.5%
50110 FICA	33,850	47,180	52,793	5,613	11.9%
50111 Retirement VRS	58,218	97,987	110,113	12,126	12.4%
50112 Hospital/Medical Plans	53,398	71,624	75,236	3,612	5.0%
50113 Group Insurance - Life (VRS)	5,210	8,299	9,326	1,027	12.4%
50240 Printing and Binding	0	500	500	0	0.0%
50265 Field Trips	8,078	9,581	8,867	-714	-7.5%
50270 Other Contractual Services	128,437	6,284	6,284	0	0.0%
50412 Telecommunications	7,847	8,800	8,200	-600	-6.8%
50430 Mileage	237	3,750	3,250	-500	-13.3%
50431 Education and Training	2,399	300	871	571	190.3%
50450 Dues And Association Memberships	464	300	300	0	0.0%
50500 Office Supplies	34	800	500	-300	-37.5%
50501 Food Supplies and Food Service Supplies	7,687	5,420	5,970	550	10.1%
50512 Books and Subscriptions	0	150	150	0	0.0%
50513 Educational and Recreational Supplies	25,265	4,500	4,964	464	10.3%
50514 Other Operating Supplies	340	0	0	0	0.0%
50521 Computer Software	0	183	0	-183	-100.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50640 MH/DS Client Assistance	531	600	600	0	0.0%
50815 Computer Equipment-New Less Than \$10,000	9,165	0	0	0	0.0%
Total Cost Center	802,749	862,368	951,922	89,554	10.4%
26105 Providence Forge Outpatient Center					
50100 Full-Time Salaries and Wages - Regular	218,486	280,977	337,904	56,927	20.3%
50108 Hybrid Disability Prgm (Prev Wage Adj)	684	0	0	0	0.0%
50109 Vacancy Savings	0	-10,586	-13,240	-2,654	-25.1%
50110 FICA	16,229	21,495	25,850	4,355	20.3%
50111 Retirement VRS	31,846	46,445	55,856	9,411	20.3%
50112 Hospital/Medical Plans	25,130	40,928	42,992	2,064	5.0%
50113 Group Insurance - Life (VRS)	2,907	3,934	4,731	797	20.3%
50240 Printing and Binding	0	50	50	0	0.0%
50412 Telecommunications	1,926	1,944	1,944	0	0.0%
50430 Mileage	305	2,000	2,000	0	0.0%
50431 Education and Training	0	200	200	0	0.0%
50459 Other Charges Miscellaneous	0	100	100	0	0.0%
50500 Office Supplies	0	300	300	0	0.0%
50512 Books and Subscriptions	0	100	100	0	0.0%
50514 Other Operating Supplies	0	300	300	0	0.0%
Total Cost Center	297,513	388,187	459,087	70,900	18.3%
26106 Emergency Services					
50100 Full-Time Salaries and Wages - Regular	1,393,812	1,650,402	1,993,800	343,398	20.8%
50102 Part-Time Salaries and Wages-Regular	51,587	61,171	70,229	9,058	14.8%
50104 Temporary Salaries and Wages - Regular	32,272	85,121	79,073	-6,048	-7.1%
50108 Hybrid Disability Prgm (Prev Wage Adj)	2,975	0	0	0	0.0%
50109 Vacancy Savings	0	-64,425	-78,119	-13,694	-21.3%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50110 FICA	107,524	137,447	163,947	26,500	19.3%
50111 Retirement VRS	201,199	272,811	329,575	56,764	20.8%
50112 Hospital/Medical Plans	160,090	236,359	247,204	10,845	4.6%
50113 Group Insurance - Life (VRS)	18,671	23,106	27,913	4,807	20.8%
50206 Hospitalization - Public and Private Institution	102,828	500,000	500,000	0	0.0%
50209 Other Professional Services	10,778	27,600	27,600	0	0.0%
50220 Lease/Rent Of Equipment	2,303	2,304	2,304	0	0.0%
50240 Printing and Binding	465	1,000	1,350	350	35.0%
50270 Other Contractual Services	349,275	433,200	432,500	-700	-0.2%
50412 Telecommunications	14,723	15,866	15,933	67	0.4%
50430 Mileage	1,304	7,950	15,050	7,100	89.3%
50431 Education and Training	3,150	1,500	5,700	4,200	280.0%
50459 Other Charges Miscellaneous	0	250	250	0	0.0%
50500 Office Supplies	0	800	800	0	0.0%
50501 Food Supplies and Food Service Supplies	224	750	750	0	0.0%
50512 Books and Subscriptions	19	150	150	0	0.0%
50513 Educational and Recreational Supplies	0	500	500	0	0.0%
50514 Other Operating Supplies	331	2,750	3,250	500	18.2%
50521 Computer Software	0	183	183	0	0.0%
50640 MH/DS Client Assistance	1,657	2,700	2,700	0	0.0%
50813 Telecommunications Equipment-New Less Than \$10,000	50	0	0	0	0.0%
50815 Computer Equipment-New Less Than \$10,000	1,902	0	0	0	0.0%
Total Cost Center	2,457,139	3,399,495	3,842,642	443,147	13.0%
26107 Substance Abuse					
50100 Full-Time Salaries and Wages - Regular	1,439,650	1,541,398	1,852,459	311,061	20.2%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50101 Full-Time Salaries and Wages - Overtime	65	0	0	0	0.0%
50102 Part-Time Salaries and Wages-Regular	88,490	200,340	166,784	-33,556	-16.7%
50104 Temporary Salaries and Wages - Regular	36,955	25,078	25,078	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	16,327	0	0	0	0.0%
50109 Vacancy Savings	0	-65,350	-72,582	-7,232	-11.1%
50110 FICA	115,213	135,161	156,391	21,230	15.7%
50111 Retirement VRS	211,572	254,793	306,212	51,419	20.2%
50112 Hospital/Medical Plans	204,430	222,546	243,333	20,787	9.3%
50113 Group Insurance - Life (VRS)	19,479	21,580	25,934	4,354	20.2%
50200 Medical Services	222,623	750	750	0	0.0%
50209 Other Professional Services	7,855	18,000	18,000	0	0.0%
50240 Printing and Binding	180	300	300	0	0.0%
50270 Other Contractual Services	36,200	266,721	206,721	-60,000	-22.5%
50310 Automotive/Motor Pool	0	4,027	470	-3,557	-88.3%
50412 Telecommunications	11,572	8,292	10,236	1,944	23.4%
50430 Mileage	1,307	3,200	3,650	450	14.1%
50431 Education and Training	2,120	5,000	5,500	500	10.0%
50500 Office Supplies	19	650	650	0	0.0%
50501 Food Supplies and Food Service Supplies	339	350	350	0	0.0%
50503 Medical and Laboratory Supplies	6,506	1,936	1,936	0	0.0%
50512 Books and Subscriptions	5,392	1,150	1,150	0	0.0%
50514 Other Operating Supplies	15	1,000	1,000	0	0.0%
50640 MH/DS Client Assistance	74,348	8,348	8,348	0	0.0%
50642 MH/DS SA Residential Stays	36,765	56,948	56,948	0	0.0%
50650 MH/DS Detox	3,542	5,000	5,000	0	0.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50651 MH/DS Meth Treatment	2,016	14,406	14,406	0	0.0%
50815 Computer Equipment-New Less Than \$10,000	5,706	0	0	0	0.0%
Total Cost Center	2,548,686	2,731,624	3,039,024	307,400	11.3%
26108 Medical Services					
50100 Full-Time Salaries and Wages - Regular	2,035,144	2,207,106	2,819,586	612,480	27.8%
50101 Full-Time Salaries and Wages - Overtime	241	0	0	0	0.0%
50102 Part-Time Salaries and Wages-Regular	43,260	63,261	68,489	5,228	8.3%
50104 Temporary Salaries and Wages - Regular	4,764	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	5,652	0	0	0	0.0%
50109 Vacancy Savings	0	-83,910	-110,474	-26,564	-31.7%
50110 FICA	122,630	130,893	220,938	90,045	68.8%
50111 Retirement VRS	291,908	364,835	466,078	101,243	27.8%
50112 Hospital/Medical Plans	149,436	160,643	182,286	21,643	13.5%
50113 Group Insurance - Life (VRS)	26,851	30,899	39,474	8,575	27.8%
50200 Medical Services	13,822	18,840	18,132	-708	-3.8%
50209 Other Professional Services	1,193	2,475	1,229	-1,246	-50.3%
50270 Other Contractual Services	89,960	0	4,908	4,908	100.0%
50280 Janitorial	1,278	2,037	1,316	-721	-35.4%
50310 Automotive/Motor Pool	0	3,027	3,027	0	0.0%
50412 Telecommunications	19,391	27,652	29,224	1,572	5.7%
50430 Mileage	724	618	550	-68	-11.0%
50431 Education and Training	2,319	1,064	1,064	0	0.0%
50450 Dues And Association Memberships	360	0	0	0	0.0%
50500 Office Supplies	-64	0	0	0	0.0%
50503 Medical and Laboratory Supplies	54,638	64,688	65,381	693	1.1%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50514 Other Operating Supplies	36	0	0	0	0.0%
50833 Telecommunications Equipment – Replacement Less Than \$10,000	65	0	0	0	0.0%
Total Cost Center	2,863,608	2,994,128	3,811,208	817,080	27.3%
26110 Short Term Outpatient Services					
50100 Full-Time Salaries and Wages - Regular	1,095,604	1,304,749	1,508,981	204,232	15.7%
50102 Part-Time Salaries and Wages-Regular	0	0	38,114	38,114	100.0%
50104 Temporary Salaries and Wages - Regular	16,520	5,142	5,142	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	6,934	0	0	0	0.0%
50109 Vacancy Savings	0	-49,321	-59,124	-9,803	-19.9%
50110 FICA	81,816	100,207	118,746	18,539	18.5%
50111 Retirement VRS	158,221	215,675	249,435	33,760	15.7%
50112 Hospital/Medical Plans	139,401	173,944	182,716	8,772	5.0%
50113 Group Insurance - Life (VRS)	14,661	18,266	21,126	2,860	15.7%
50200 Medical Services	28,925	14,606	14,606	0	0.0%
50209 Other Professional Services	22,091	11,508	11,508	0	0.0%
50240 Printing and Binding	25	175	175	0	0.0%
50412 Telecommunications	3,243	2,688	2,688	0	0.0%
50430 Mileage	956	1,500	1,500	0	0.0%
50431 Education and Training	1,260	3,250	5,375	2,125	65.4%
50501 Food Supplies and Food Service Supplies	46	0	306	306	100.0%
50503 Medical and Laboratory Supplies	264	3,500	3,500	0	0.0%
50512 Books and Subscriptions	0	700	700	0	0.0%
50514 Other Operating Supplies	0	200	200	0	0.0%
50640 MH/DS Client Assistance	120	500	500	0	0.0%
Total Cost Center	1,570,087	1,807,289	2,106,194	298,905	16.5%

26111 Collaborative Recovery Services

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50100 Full-Time Salaries and Wages - Regular	1,097,586	1,248,930	1,425,384	176,454	14.1%
50101 Full-Time Salaries and Wages - Overtime	393	1,000	1,000	0	0.0%
50102 Part-Time Salaries and Wages-Regular	0	16,627	19,771	3,144	18.9%
50104 Temporary Salaries and Wages - Regular	32,250	32,621	32,621	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	4,898	0	0	0	0.0%
50109 Vacancy Savings	0	-48,643	-55,848	-7,205	-14.8%
50110 FICA	81,867	99,311	113,126	13,815	13.9%
50111 Retirement VRS	157,076	206,448	235,616	29,168	14.1%
50112 Hospital/Medical Plans	186,439	214,872	225,708	10,836	5.0%
50113 Group Insurance - Life (VRS)	14,330	17,485	19,955	2,470	14.1%
50209 Other Professional Services	200	258	400	142	55.0%
50210 Maintenance and Repairs	2,636	3,500	3,500	0	0.0%
50211 Maintenance Service Contracts	300	232	232	0	0.0%
50221 Lease/Rent Of Buildings	2,319	5,327	5,327	0	0.0%
50240 Printing and Binding	25	0	0	0	0.0%
50280 Janitorial	846	1,700	1,700	0	0.0%
50285 Landscaping	4,183	4,680	4,680	0	0.0%
50286 Weed and Pest Control	440	492	492	0	0.0%
50310 Automotive/Motor Pool	0	3,027	0	-3,027	-100.0%
50400 Electric Services	17,131	19,121	18,331	-790	-4.1%
50401 Heating Services	2,887	3,684	3,720	36	1.0%
50402 Water Service	3,056	3,386	3,368	-18	-0.5%
50403 Sewer Service	3,693	3,917	4,071	154	3.9%
50404 Refuse Service	1,428	1,591	1,786	195	12.3%
50410 Postal Services	79	125	125	0	0.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50412 Telecommunications	27,137	25,473	27,346	1,873	7.4%
50430 Mileage	661	1,975	1,975	0	0.0%
50431 Education and Training	912	1,700	1,700	0	0.0%
50450 Dues And Association Memberships	0	560	560	0	0.0%
50500 Office Supplies	134	350	350	0	0.0%
50501 Food Supplies and Food Service Supplies	36,937	49,250	50,250	1,000	2.0%
50503 Medical and Laboratory Supplies	2	50	50	0	0.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	15,151	16,350	16,400	50	0.3%
50505 Linen Supplies	112	1,000	1,000	0	0.0%
50512 Books and Subscriptions	120	300	300	0	0.0%
50513 Educational and Recreational Supplies	210	300	300	0	0.0%
50514 Other Operating Supplies	1,086	2,150	2,275	125	5.8%
50649 MH/DS Client Activity	429	1,600	1,600	0	0.0%
50812 Furniture and Fixtures-New Less Than \$10,000	202	0	0	0	0.0%
50815 Computer Equipment-New Less Than \$10,000	1,902	0	0	0	0.0%
50832 Furniture and Fixtures-Replacement Less Than \$10,000	4,943	0	0	0	0.0%
Total Cost Center	1,704,000	1,940,749	2,169,171	228,422	11.8%
26201 Community Support Services Director					
50100 Full-Time Salaries and Wages - Regular	208,065	190,380	205,138	14,758	7.8%
50109 Vacancy Savings	0	-7,172	-8,038	-866	-12.1%
50110 FICA	15,902	14,564	15,693	1,129	7.8%
50111 Retirement VRS	22,711	31,470	33,909	2,439	7.8%
50112 Hospital/Medical Plans	12,876	20,464	21,496	1,032	5.0%
50113 Group Insurance - Life (VRS)	2,099	2,665	2,872	207	7.8%
50200 Medical Services	0	2,800	2,800	0	0.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50209 Other Professional Services	605	0	0	0	0.0%
50240 Printing and Binding	139	250	250	0	0.0%
50270 Other Contractual Services	1,314	0	0	0	0.0%
50412 Telecommunications	963	972	600	-372	-38.3%
50430 Mileage	1,525	2,450	2,450	0	0.0%
50431 Education and Training	1,361	2,000	2,000	0	0.0%
50450 Dues And Association Memberships	225	1,074	1,074	0	0.0%
50501 Food Supplies and Food Service Supplies	433	350	350	0	0.0%
50512 Books and Subscriptions	0	200	200	0	0.0%
50514 Other Operating Supplies	466	700	700	0	0.0%
50640 MH/DS Client Assistance	13,143	0	0	0	0.0%
50913 Payroll Offset for Inter-Departmental Services Rendered	-1,314	0	0	0	0.0%
Total Cost Center	280,513	263,167	281,494	18,327	7.0%
26202 Early Intervention Services					
50100 Full-Time Salaries and Wages - Regular	816,557	885,301	1,049,090	163,789	18.5%
50104 Temporary Salaries and Wages - Regular	26,411	45,874	45,874	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	2,161	0	0	0	0.0%
50109 Vacancy Savings	0	-34,834	-41,105	-6,271	-18.0%
50110 FICA	59,185	71,235	83,765	12,530	17.6%
50111 Retirement VRS	119,124	146,340	173,415	27,075	18.5%
50112 Hospital/Medical Plans	150,433	143,248	150,472	7,224	5.0%
50113 Group Insurance - Life (VRS)	10,953	12,394	14,687	2,293	18.5%
50200 Medical Services	565,863	457,900	468,000	10,100	2.2%
50240 Printing and Binding	0	1,600	1,600	0	0.0%
50270 Other Contractual Services	188,420	134,000	140,700	6,700	5.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50280 Janitorial	0	700	700	0	0.0%
50412 Telecommunications	8,293	8,400	8,400	0	0.0%
50430 Mileage	605	8,500	8,600	100	1.2%
50431 Education and Training	1,137	500	1,400	900	180.0%
50500 Office Supplies	0	200	250	50	25.0%
50501 Food Supplies and Food Service Supplies	32	1,500	1,500	0	0.0%
50503 Medical and Laboratory Supplies	893	2,100	2,200	100	4.8%
50512 Books and Subscriptions	0	1,000	1,110	110	11.0%
50513 Educational and Recreational Supplies	577	4,200	4,350	150	3.6%
50514 Other Operating Supplies	564	600	650	50	8.3%
50913 Payroll Offset for Inter-Departmental Services Rendered	-179,570	-145,840	-167,706	-21,866	-15.0%
Total Cost Center	1,771,638	1,744,918	1,947,952	203,034	11.6%
26203 Community Support Teams					
50100 Full-Time Salaries and Wages - Regular	2,169,272	2,327,911	2,880,222	552,311	23.7%
50101 Full-Time Salaries and Wages - Overtime	5,036	0	0	0	0.0%
50104 Temporary Salaries and Wages - Regular	105,532	139,915	139,915	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	4,999	0	0	0	0.0%
50109 Vacancy Savings	0	-92,220	-112,850	-20,630	-22.4%
50110 FICA	170,797	188,789	231,040	42,251	22.4%
50111 Retirement VRS	310,159	384,804	476,101	91,297	23.7%
50112 Hospital/Medical Plans	360,435	409,280	451,416	42,136	10.3%
50113 Group Insurance - Life (VRS)	28,607	32,591	40,323	7,732	23.7%
50209 Other Professional Services	34	0	0	0	0.0%
50240 Printing and Binding	850	200	200	0	0.0%
50270 Other Contractual Services	0	0	2,000	2,000	100.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50412 Telecommunications	25,795	25,488	27,144	1,656	6.5%
50430 Mileage	2,814	8,002	6,201	-1,801	-22.5%
50431 Education and Training	50	400	400	0	0.0%
50500 Office Supplies	0	50	50	0	0.0%
50514 Other Operating Supplies	113	100	100	0	0.0%
50640 MH/DS Client Assistance	8,030	25,000	25,000	0	0.0%
50641 MH/DS Subsidy	11,028	15,619	11,025	-4,594	-29.4%
50645 MH/DS Day Support	856,864	2,098,596	2,098,596	0	0.0%
50646 MH/DS Consumer Support Funds	20,225	45,404	45,404	0	0.0%
50648 MH/DS Respite	14,715	22,000	22,000	0	0.0%
Total Cost Center	4,095,355	5,631,929	6,344,287	712,358	12.6%

26204 Community and Residential Resources Team

50100 Full-Time Salaries and Wages - Regular	856,747	1,001,779	1,184,543	182,764	18.2%
50101 Full-Time Salaries and Wages - Overtime	74,099	0	0	0	0.0%
50102 Part-Time Salaries and Wages-Regular	65,659	133,935	164,547	30,612	22.9%
50103 Part-Time Salaries and Wages-Overtime	5,026	0	0	0	0.0%
50104 Temporary Salaries and Wages - Regular	144,694	71,789	71,789	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	1,592	0	0	0	0.0%
50109 Vacancy Savings	0	-44,385	-46,412	-2,027	-4.6%
50110 FICA	85,608	92,374	108,697	16,323	17.7%
50111 Retirement VRS	120,503	165,594	195,805	30,211	18.2%
50112 Hospital/Medical Plans	148,983	225,104	236,456	11,352	5.0%
50113 Group Insurance - Life (VRS)	11,111	14,025	16,584	2,559	18.2%
50209 Other Professional Services	1,600	1,032	1,600	568	55.0%
50210 Maintenance and Repairs	51,248	15,800	15,800	0	0.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50211 Maintenance Service Contracts	825	928	928	0	0.0%
50221 Lease/Rent Of Buildings	22,934	18,044	18,918	874	4.8%
50280 Janitorial	3,266	7,500	7,500	0	0.0%
50285 Landscaping	18,308	19,066	19,735	669	3.5%
50286 Weed and Pest Control	1,743	1,968	1,968	0	0.0%
50400 Electric Services	11,546	14,541	12,354	-2,187	-15.0%
50401 Heating Services	2,224	2,878	2,948	70	2.4%
50402 Water Service	3,118	3,746	3,438	-308	-8.2%
50403 Sewer Service	3,585	4,079	3,952	-127	-3.1%
50404 Refuse Service	1,473	1,582	2,105	523	33.1%
50412 Telecommunications	20,341	24,367	24,616	249	1.0%
50430 Mileage	744	700	600	-100	-14.3%
50431 Education and Training	325	400	300	-100	-25.0%
50450 Dues And Association Memberships	40	95	95	0	0.0%
50500 Office Supplies	0	540	540	0	0.0%
50501 Food Supplies and Food Service Supplies	84,340	91,020	95,551	4,531	5.0%
50503 Medical and Laboratory Supplies	1,152	2,500	2,350	-150	-6.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	66	900	850	-50	-5.6%
50505 Linen Supplies	0	750	650	-100	-13.3%
50514 Other Operating Supplies	1,106	2,600	2,000	-600	-23.1%
50640 MH/DS Client Assistance	0	1,000	1,000	0	0.0%
50649 MH/DS Client Activity	70	400	350	-50	-12.5%
50812 Furniture and Fixtures-New Less Than \$10,000	669	0	0	0	0.0%
50831 Machinery and Equipment- Replacement Less Than \$10,000	4,697	0	0	0	0.0%
50832 Furniture and Fixtures-Replacement Less Than \$10,000	5,424	0	0	0	0.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
Total Cost Center	1,754,866	1,876,651	2,152,157	275,506	14.7%
26205 Day Support					
50100 Full-Time Salaries and Wages - Regular	2,152,987	2,313,497	2,557,389	243,892	10.5%
50101 Full-Time Salaries and Wages - Overtime	7,573	0	0	0	0.0%
50102 Part-Time Salaries and Wages-Regular	29,103	31,311	33,899	2,588	8.3%
50103 Part-Time Salaries and Wages-Overtime	131	0	0	0	0.0%
50104 Temporary Salaries and Wages - Regular	76,070	235,995	201,983	-34,012	-14.4%
50108 Hybrid Disability Prgm (Prev Wage Adj)	8,646	0	0	0	0.0%
50109 Vacancy Savings	0	-95,791	-100,201	-4,410	-4.6%
50110 FICA	162,301	197,431	213,685	16,254	8.2%
50111 Retirement VRS	314,967	382,421	422,736	40,315	10.5%
50112 Hospital/Medical Plans	384,237	410,303	430,995	20,692	5.0%
50113 Group Insurance - Life (VRS)	29,058	32,389	35,803	3,414	10.5%
50209 Other Professional Services	0	1,000	1,000	0	0.0%
50210 Maintenance and Repairs	309	2,000	1,500	-500	-25.0%
50211 Maintenance Service Contracts	0	2,100	2,100	0	0.0%
50240 Printing and Binding	131	1,050	750	-300	-28.6%
50250 Advertising	539	1,100	950	-150	-13.6%
50265 Field Trips	22	200	100	-100	-50.0%
50270 Other Contractual Services	16,680	17,000	17,500	500	2.9%
50411 Messenger Services	90	50	100	50	100.0%
50412 Telecommunications	13,782	13,800	13,800	0	0.0%
50430 Mileage	5,187	5,500	5,675	175	3.2%
50431 Education and Training	720	2,550	6,500	3,950	154.9%
50450 Dues And Association Memberships	2,900	3,750	3,950	200	5.3%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50500 Office Supplies	27	300	300	0	0.0%
50501 Food Supplies and Food Service Supplies	4,382	5,750	6,300	550	9.6%
50503 Medical and Laboratory Supplies	814	1,200	1,200	0	0.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	788	800	800	0	0.0%
50512 Books and Subscriptions	0	150	100	-50	-33.3%
50513 Educational and Recreational Supplies	2,906	3,300	3,350	50	1.5%
50514 Other Operating Supplies	8,051	18,200	15,900	-2,300	-12.6%
50640 MH/DS Client Assistance	44	0	0	0	0.0%
50649 MH/DS Client Activity	882	1,600	1,715	115	7.2%
50811 Machinery and Equipment-New Less Than \$10,000	6,952	0	0	0	0.0%
50812 Furniture and Fixtures-New Less Than \$10,000	3,790	0	0	0	0.0%
50831 Machinery and Equipment- Replacement Less Than \$10,000	851	0	0	0	0.0%
50833 Telecommunications Equipment – Replacement Less Than \$10,000	50	0	0	0	0.0%
50913 Payroll Offset for Inter-Departmental Services Rendered	-45,276	-28,000	-40,000	-12,000	-42.9%
Total Cost Center	3,189,694	3,560,956	3,839,879	278,923	7.8%
26206 MH/DS/SA Quality Assurance					
50100 Full-Time Salaries and Wages - Regular	372,011	398,576	431,515	32,939	8.3%
50109 Vacancy Savings	0	-15,016	-16,907	-1,891	-12.6%
50110 FICA	27,323	30,491	33,011	2,520	8.3%
50111 Retirement VRS	54,020	65,885	71,329	5,444	8.3%
50112 Hospital/Medical Plans	35,275	40,928	42,992	2,064	5.0%
50113 Group Insurance - Life (VRS)	4,992	5,580	6,041	461	8.3%
50240 Printing and Binding	68	750	750	0	0.0%
50270 Other Contractual Services	22,560	0	0	0	0.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50412 Telecommunications	58	1,572	1,800	228	14.5%
50430 Mileage	487	1,000	1,000	0	0.0%
50431 Education and Training	796	1,000	1,000	0	0.0%
50501 Food Supplies and Food Service Supplies	76	750	750	0	0.0%
50503 Medical and Laboratory Supplies	61	500	500	0	0.0%
50512 Books and Subscriptions	1,066	1,150	1,150	0	0.0%
50514 Other Operating Supplies	590	600	600	0	0.0%
Total Cost Center	519,383	533,766	575,531	41,765	7.8%
26207 ID Eligibility					
50100 Full-Time Salaries and Wages - Regular	362,309	378,779	512,010	133,231	35.2%
50101 Full-Time Salaries and Wages - Overtime	2,677	0	0	0	0.0%
50104 Temporary Salaries and Wages - Regular	6,898	10,194	10,194	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	299	0	0	0	0.0%
50109 Vacancy Savings	0	-14,599	-20,061	-5,462	-37.4%
50110 FICA	27,662	29,756	39,949	10,193	34.3%
50111 Retirement VRS	52,691	62,612	84,635	22,023	35.2%
50112 Hospital/Medical Plans	50,666	51,160	64,488	13,328	26.1%
50113 Group Insurance - Life (VRS)	4,870	5,303	7,168	1,865	35.2%
50209 Other Professional Services	878	1,500	1,500	0	0.0%
50210 Maintenance and Repairs	6,682	0	0	0	0.0%
50240 Printing and Binding	0	200	200	0	0.0%
50412 Telecommunications	3,046	3,000	3,000	0	0.0%
50430 Mileage	874	1,250	1,250	0	0.0%
50431 Education and Training	0	200	200	0	0.0%
50500 Office Supplies	454	450	450	0	0.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50514 Other Operating Supplies	33	450	450	0	0.0%
50640 MH/DS Client Assistance	4,000	0	0	0	0.0%
50641 MH/DS Subsidy	9,084	9,000	9,000	0	0.0%
50644 MH/DS OBRA	35,642	0	0	0	0.0%
50832 Furniture and Fixtures-Replacement Less Than \$10,000	3,088	0	0	0	0.0%
Total Cost Center	571,853	539,255	714,433	175,178	32.5%
26208 DD Case Management					
50100 Full-Time Salaries and Wages - Regular	114,275	134,483	123,269	-11,214	-8.3%
50104 Temporary Salaries and Wages - Regular	33,760	20,388	20,388	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	252	0	0	0	0.0%
50109 Vacancy Savings	0	-5,725	-4,830	895	15.6%
50110 FICA	11,172	11,848	10,990	-858	-7.2%
50111 Retirement VRS	15,034	22,230	20,376	-1,854	-8.3%
50112 Hospital/Medical Plans	12,355	20,464	21,496	1,032	5.0%
50113 Group Insurance - Life (VRS)	1,389	1,883	1,726	-157	-8.3%
50240 Printing and Binding	0	100	100	0	0.0%
50270 Other Contractual Services	165,984	153,916	208,008	54,092	35.1%
50412 Telecommunications	2,128	2,172	600	-1,572	-72.4%
50430 Mileage	0	733	500	-233	-31.8%
50431 Education and Training	0	450	250	-200	-44.4%
50640 MH/DS Client Assistance	0	2,000	2,000	0	0.0%
Total Cost Center	356,349	364,942	404,873	39,931	10.9%
26301 Executive Director					
50100 Full-Time Salaries and Wages - Regular	171,257	211,307	251,035	39,728	18.8%
50104 Temporary Salaries and Wages - Regular	89	0	0	0	0.0%
50109 Vacancy Savings	0	-7,961	-9,836	-1,875	-23.6%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50110 FICA	12,755	16,165	19,204	3,039	18.8%
50111 Retirement VRS	24,697	34,929	41,496	6,567	18.8%
50112 Hospital/Medical Plans	15,645	20,464	21,496	1,032	5.0%
50113 Group Insurance - Life (VRS)	2,282	2,958	3,514	556	18.8%
50240 Printing and Binding	706	1,000	1,000	0	0.0%
50270 Other Contractual Services	384	0	0	0	0.0%
50412 Telecommunications	983	600	600	0	0.0%
50430 Mileage	1,489	2,500	2,500	0	0.0%
50431 Education and Training	3,278	6,000	6,000	0	0.0%
50450 Dues And Association Memberships	20,958	25,600	25,600	0	0.0%
50500 Office Supplies	6	0	0	0	0.0%
50501 Food Supplies and Food Service Supplies	2,097	2,000	2,000	0	0.0%
50512 Books and Subscriptions	0	200	200	0	0.0%
50514 Other Operating Supplies	834	750	750	0	0.0%
Total Cost Center	257,460	316,512	365,559	49,047	15.5%
26302 Finance and Administration Director					
50100 Full-Time Salaries and Wages - Regular	132,610	140,978	152,629	11,651	8.3%
50109 Vacancy Savings	0	-5,311	-5,980	-669	-12.6%
50110 FICA	9,699	10,785	11,676	891	8.3%
50111 Retirement VRS	19,246	23,304	25,230	1,926	8.3%
50112 Hospital/Medical Plans	12,624	10,232	10,748	516	5.0%
50113 Group Insurance - Life (VRS)	1,779	1,974	2,137	163	8.3%
50412 Telecommunications	583	600	600	0	0.0%
50430 Mileage	130	400	250	-150	-37.5%
50431 Education and Training	275	700	700	0	0.0%
50450 Dues And Association Memberships	105	105	105	0	0.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50500 Office Supplies	57	400	400	0	0.0%
50501 Food Supplies and Food Service Supplies	1,274	600	600	0	0.0%
50514 Other Operating Supplies	264	400	400	0	0.0%
Total Cost Center	178,646	185,167	199,495	14,328	7.7%
26303 Program Support					
50100 Full-Time Salaries and Wages - Regular	1,273,040	1,518,813	1,685,861	167,048	11.0%
50101 Full-Time Salaries and Wages - Overtime	3,288	1,500	1,500	0	0.0%
50102 Part-Time Salaries and Wages-Regular	49,990	52,358	56,685	4,327	8.3%
50103 Part-Time Salaries and Wages-Overtime	42	0	0	0	0.0%
50104 Temporary Salaries and Wages - Regular	17,367	8,869	8,869	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	12,074	0	0	0	0.0%
50109 Vacancy Savings	0	-59,197	-66,054	-6,857	-11.6%
50110 FICA	96,528	120,873	134,098	13,225	10.9%
50111 Retirement VRS	187,297	251,060	278,673	27,613	11.0%
50112 Hospital/Medical Plans	239,046	306,960	333,188	26,228	8.5%
50113 Group Insurance - Life (VRS)	17,211	21,263	23,602	2,339	11.0%
50203 Management Consulting	0	10,511	11,035	524	5.0%
50209 Other Professional Services	4,800	4,920	5,700	780	15.9%
50210 Maintenance and Repairs	66,130	63,818	58,720	-5,098	-8.0%
50211 Maintenance Service Contracts	4,737	16,493	13,243	-3,250	-19.7%
50220 Lease/Rent Of Equipment	35,053	36,509	37,995	1,486	4.1%
50221 Lease/Rent Of Buildings	701,119	689,249	733,682	44,433	6.4%
50240 Printing and Binding	548	200	200	0	0.0%
50270 Other Contractual Services	548,910	741,123	741,123	0	0.0%
50280 Janitorial	54,352	64,879	66,056	1,177	1.8%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50285 Landscaping	30,096	32,463	33,183	720	2.2%
50286 Weed and Pest Control	6,204	8,087	8,046	-41	-0.5%
50310 Automotive/Motor Pool	287,301	318,835	338,593	19,758	6.2%
50400 Electric Services	187,079	177,730	200,175	22,445	12.6%
50401 Heating Services	43,675	42,394	44,984	2,590	6.1%
50402 Water Service	6,495	4,689	7,143	2,454	52.3%
50403 Sewer Service	6,894	4,756	7,584	2,828	59.5%
50404 Refuse Service	5,680	5,544	12,320	6,776	122.2%
50410 Postal Services	10,130	14,922	15,072	150	1.0%
50411 Messenger Services	203	375	375	0	0.0%
50412 Telecommunications	231,890	151,528	226,426	74,898	49.4%
50430 Mileage	2,600	1,925	4,425	2,500	129.9%
50431 Education and Training	0	0	250	250	100.0%
50500 Office Supplies	14,337	15,803	13,698	-2,105	-13.3%
50501 Food Supplies and Food Service Supplies	2,337	1,000	1,000	0	0.0%
50503 Medical and Laboratory Supplies	224	600	600	0	0.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	9,016	8,600	8,750	150	1.7%
50514 Other Operating Supplies	5,370	7,408	7,758	350	4.7%
50521 Computer Software	0	0	18,486	18,486	100.0%
50811 Machinery and Equipment-New Less Than \$10,000	18,405	0	0	0	0.0%
50812 Furniture and Fixtures-New Less Than \$10,000	10,003	0	0	0	0.0%
50831 Machinery and Equipment- Replacement Less Than \$10,000	852	0	0	0	0.0%
50832 Furniture and Fixtures-Replacement Less Than \$10,000	14,398	0	0	0	0.0%
50833 Telecommunications Equipment – Replacement Less Than \$10,000	100	0	0	0	0.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
Total Cost Center	4,204,821	4,646,860	5,073,044	426,184	9.2%
26304 Client Billing Services					
50100 Full-Time Salaries and Wages - Regular	395,055	487,526	495,267	7,741	1.6%
50108 Hybrid Disability Prgm (Prev Wage Adj)	905	0	0	0	0.0%
50109 Vacancy Savings	0	-18,367	-19,405	-1,038	-5.7%
50110 FICA	27,547	37,296	37,888	592	1.6%
50111 Retirement VRS	56,204	80,588	81,868	1,280	1.6%
50112 Hospital/Medical Plans	94,341	102,320	107,480	5,160	5.0%
50113 Group Insurance - Life (VRS)	5,123	6,825	6,934	109	1.6%
50240 Printing and Binding	1,887	2,200	2,200	0	0.0%
50270 Other Contractual Services	42,239	33,710	46,660	12,950	38.4%
50410 Postal Services	17,778	18,706	18,706	0	0.0%
50412 Telecommunications	2,522	972	0	-972	-100.0%
50430 Mileage	74	500	100	-400	-80.0%
50431 Education and Training	0	500	500	0	0.0%
50450 Dues And Association Memberships	0	150	150	0	0.0%
50500 Office Supplies	338	600	600	0	0.0%
50512 Books and Subscriptions	0	470	470	0	0.0%
50514 Other Operating Supplies	337	475	475	0	0.0%
Total Cost Center	644,350	754,471	779,893	25,422	3.4%
26305 Information Services					
50100 Full-Time Salaries and Wages - Regular	92,651	0	0	0	0.0%
50101 Full-Time Salaries and Wages - Overtime	4,598	0	0	0	0.0%
50104 Temporary Salaries and Wages - Regular	18,884	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	322	0	0	0	0.0%
50110 FICA	8,115	0	0	0	0.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50111 Retirement VRS	14,243	0	0	0	0.0%
50112 Hospital/Medical Plans	17,381	0	0	0	0.0%
50113 Group Insurance - Life (VRS)	1,316	0	0	0	0.0%
50209 Other Professional Services	12,000	12,000	0	-12,000	-100.0%
50211 Maintenance Service Contracts	58,800	285,566	289,487	3,921	1.4%
50270 Other Contractual Services	300	0	0	0	0.0%
50412 Telecommunications	1,359	0	0	0	0.0%
50430 Mileage	46	0	0	0	0.0%
50514 Other Operating Supplies	384	450	450	0	0.0%
50521 Computer Software	80,349	84,660	84,660	0	0.0%
Total Cost Center	310,748	382,676	374,597	-8,079	-2.1%
26306 Human Resources/Payroll					
50100 Full-Time Salaries and Wages - Regular	164,253	173,932	188,306	14,374	8.3%
50101 Full-Time Salaries and Wages - Overtime	228	38,356	38,356	0	0.0%
50104 Temporary Salaries and Wages - Regular	47,092	49,658	49,658	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	473	56,243	56,243	0	0.0%
50109 Vacancy Savings	0	-8,156	-7,378	778	9.5%
50110 FICA	21,811	17,105	21,138	4,033	23.6%
50111 Retirement VRS	23,831	28,751	31,127	2,376	8.3%
50112 Hospital/Medical Plans	34,788	30,696	32,244	1,548	5.0%
50113 Group Insurance - Life (VRS)	2,202	2,435	2,636	201	8.3%
50114 Unemployment Insurance	5,364	0	0	0	0.0%
50200 Medical Services	604	400	400	0	0.0%
50209 Other Professional Services	1,174	2,500	2,500	0	0.0%
50240 Printing and Binding	1,277	1,000	1,000	0	0.0%
50250 Advertising	414	1,500	1,500	0	0.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50270 Other Contractual Services	12,936	14,050	14,050	0	0.0%
50412 Telecommunications	583	600	600	0	0.0%
50430 Mileage	80	300	300	0	0.0%
50431 Education and Training	8,369	6,000	6,000	0	0.0%
50500 Office Supplies	37,549	45,000	45,000	0	0.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	143	1,000	1,000	0	0.0%
Total Cost Center	363,171	461,370	484,680	23,310	5.1%
26307 Financial Mangement					
50100 Full-Time Salaries and Wages - Regular	250,837	298,550	324,457	25,907	8.7%
50104 Temporary Salaries and Wages - Regular	2,060	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	213	0	0	0	0.0%
50109 Vacancy Savings	0	-11,248	-12,713	-1,465	-13.0%
50110 FICA	18,268	22,839	24,821	1,982	8.7%
50111 Retirement VRS	36,964	49,350	53,633	4,283	8.7%
50112 Hospital/Medical Plans	38,070	49,114	52,665	3,551	7.2%
50113 Group Insurance - Life (VRS)	3,384	4,180	4,542	362	8.7%
50240 Printing and Binding	530	550	550	0	0.0%
50270 Other Contractual Services	0	800,000	800,000	0	0.0%
50412 Telecommunications	448	600	600	0	0.0%
50430 Mileage	728	1,063	1,063	0	0.0%
50431 Education and Training	0	100	100	0	0.0%
50450 Dues And Association Memberships	105	105	105	0	0.0%
50459 Other Charges Miscellaneous	3,737	75	100	25	33.3%
50500 Office Supplies	154	225	300	75	33.3%
50514 Other Operating Supplies	5,489	0	0	0	0.0%
50521 Computer Software	40,591	0	0	0	0.0%

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50805 Computer Equipment-New \$10,000 and Over	178,234	0	0	0	0.0%
50812 Furniture and Fixtures-New Less Than \$10,000	3,111	0	0	0	0.0%
50813 Telecommunications Equipment-New Less Than \$10,000	2,084	0	0	0	0.0%
50815 Computer Equipment-New Less Than \$10,000	32,887	0	0	0	0.0%
50835 Computer Equipment-Replacement Less Than \$10,000	41,419	0	0	0	0.0%
Total Cost Center	659,313	1,215,503	1,250,223	34,720	2.9%